INVESTMENT DRIVE



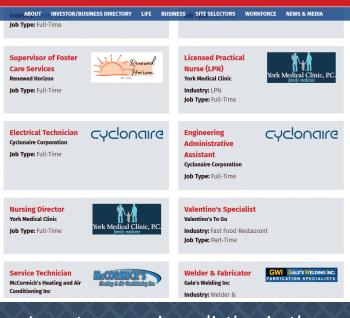


As a YCDC member you are investing in the future growth of our county for the benefit of all residents and businesses.

YCDC members share a continued interest of economic growth of York County by retaining, expanding, attracting, creating, and enhancing the economic vitality of York County, Nebraska.

Focused on business growth, housing, talent recruitment/retention and development, membership training, technical assistance, and quality of life initiatives.

YCDC Members Investment = DIFFERENCE



Klute cutline



on www.yorkdevco.com
by business category.
Investors also are able to advertise
job openings on our website.

















Leadership comments

A Note from Lisa:

As my family and I prepare to enjoy the holidays and enter 2022, I want to thank each of you for your continuing support of the York County Development Corporation's (YCDC) mission. This year has shown the importance of having a strong team, and I would be lost without Deb Heskett and Derek Dauel. I also want to thank the YCDC Executive Committee and our Board of Directors. We all value their support and guidance. I am very grateful for the insights of our communities, members, committees, and businesses. Without your support, these efforts would not be possible. The trust you place in YCDC's staff year after year to help create a more competitive business climate, and grow our economy, continues to humble me.

What a year 2021 has been! As the uncertainty of 2020 continued forward, we found ourselves exploring new ways to deepen our service to York County businesses and residents. I have continued to operate with the philosophy of one business, one job, one individual at a time, while at the same time embracing more technology. These steps have allowed us to continue to make progress to improve the economic vitality of our county. Adding technology to serve our business community is something that is only possible with our membership investment.

When it comes to economic development, projects are often multi-year. YCDC projects resulted in more than \$58,000,000 in investment from 2016-2020 between business and housing projects. I would like to highlight three large business projects this year: McLean Beef, Preferred Popcorn and York Cold Storage's expansion. York County Development Corporation won a Silver Rank for its York NE Industrial 34 Acre Site Specific, a project in the category of Multimedia/Video Promotion from the International Economic Development Council (IEDC).

In a move that would not be allowed without our members investment, YCDC is empowering our local aspiring entrepreneurs through an innovative online service called SizeUp|York County NE. The service is available for free to all local entrepreneurs on the YCDC website at www.yorkdevco.com. SizeUp|York County NE provides powerful market research and business intelligence that is both industry specific and hyperlocal. It includes the same and similar data that is used by huge corporations, but which has been historically inaccessible to small businesses because of the cost and expertise required to analyze data. SizeUp|York County NE helps to level the business playing field by empowering our local entrepreneurs and small businesses with these data insights, at no cost to them, so that they can make data-driven decisions just like the biggest companies.

We continue working on the retention, development, and recruitment of talent. The 17-County Podcast continues to be well received. In 2021, we saw the launch of the 17 County Leadership Program, targeting personal development and managerial skills. We are currently running two different national on-line ads directed at bringing talent to our area.

Collaboration in York County Day Care Alliance, York County Heath Coalition, Southeast Nebraska Development District, York County educators, Nebraska Economic Developers Association

(and Legislative Committee), Nebraska Housing Developers Association, National Rural Economic Developers Association & others.

These programs and projects are only possible with our members!

Thank you for the opportunity to serve as your Executive Director, and for your investment, partnership, and collaboration, as we continue to work to build a more prosperous future for our county. Enjoy your holidays and new year!

Jim Ulrich, YCDC President

My family and I have been in York for a little over five years now, and we are certainly proud to call our town and county our home. As I mentioned last year, just a few months after moving to York and starting as the CEO of York General Healthcare Services, I was asked and agreed to begin serving on the Executive Committee of the York County Development Corporation (YCDC). These past two years, I have had the privilege to serve as the President of the YCDC Board. The closer that I have worked with the YCDC team, the more I am impressed with their talent, passion for economic development, and the numerous relationships that they have formed both locally, state-wide, and nationally as well. I was able to travel to Nashville for a day and night to attend the International Economic Development conference with Lisa Hurley. It was very evident to me that Lisa has tremendous respect among her colleagues, has many contacts and relationships, and we are very lucky to have her in York County!! I continue to be very passionate about Economic Development, and the five years that I have been here in York has only made that stronger. I am excited about the potential for York County's future, and the goals that we have in place at YCDC will help us to continue to move towards that potential.

Here are the Strategic Goals for the YCDC for this year.

People: Continue to develop, retain, and recruit talent to help meet York County businesses workforce needs. During this year, we have continued to meet as a talent committee, produce podcasts, promote community tours, hold job fairs, and move forward on other efforts as well.

Business: (a) Ensure there is always controlled industrial land for expansion and recruitment possibilities; (b) Market available sites and buildings; (c) Continue providing technical assistance to York County entrepreneurs, start-ups, expanding and transitioning businesses. Lisa Hurley has plenty of examples of accomplishments under this goal to share in her message. I will point out a few...Preferred Popcorn's move to Waco, McLean Beef opening their new location our on Highway 81 near the Interstate, and the recent introduction of Size-Up, which will be a fantastic tool for existing business owners and entrepreneurs. We are the first community in Nebraska to implement this tool for our communities in York County and the surrounding area.

Housing: Continue momentum in reaching housing goals as it relates to the housing study. This is another goal that the YCDC team has worked on from many angles. Lisa is currently working with a number of potential developers to continue to increase our housing starts throughout York County.

Organizational: YCDC is known as a high performing economic development organization making a positive long-term impact for the county. Through the efforts mentioned earlier, and the respect for the YCDC, we continue to make positive strides, and thus positive long-term impact.

Infrastructure: Support large scale infrastructure projects within York County or those that impact York County. This is where partnership with the County and Cities can be so key. To note for this past year is our continued growth in our relationships with the City of York and throughout York County overall. I see this as nothing but great news for our future of economic development, when our partner relationships are strong and full of respect.

I hope that it is evident by the goals and accomplishments over this past year, the few that I noted of many, is why I am proud of York County and excited

about its potential in the years ahead. Remember that the strength of our communities can help us to persevere and become even stronger through these interesting times. Wishing you and your families a wonderful holiday season! Stay safe and stay well!



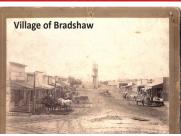
YCDC Staff (from left): Business Manager Deb Heskett, Development Coordinator Derek Dauel, and Executive Director Lisa Hurley



Communities Coming Together to Grow by Investing in YCDC in 2021















2021 York County Development Corporation Investors

Municipalities

City of Henderson City of York - Holthus Convention Center City of York
Village of Benedict
Village of Bradshaw

Village of McCool Junction Village of Waco York County

Titanium

Cornerstone Bank

Diamond (\$2,500 - \$4,999) Nebraska Public Power District

Central Valley Ag
Henderson State Bank
Mead Lumber Company, Inc.
Nebraska Public
York General
York State Bank

Plantinum (\$1,500 - \$2,499)

JLC Incorporated/Jensen Lumber

Kopsa Otte Midwest Bank

Overland Ready Mixed Company Perennial Public Power District Southeast Community College Union Bank & Trust Company

York Cold Storage, L.L.C.

York College

York Medical Clinic, P.C.

York News-Times

104.9 Max Country/KOOL 103.5 Black Hills Energy Collins Aerospace Community Title Company Corteva Agriscience Green Realty & Auction

Gold (\$1,000 - \$1,499)

A+ Construction
Ayars & Ayars, Inc.
Richard & Winnie Callahan - Private Investor
Chances "R" Restaurant & Lounge
Cornerstone Building Brands
Crossroads GPS, Inc.
Cyclonaire Corporation
Edward Jones - Eric Montgomery
EyeCare Associates, L.L.C.

Hamilton Telecommunications
Heritage Realtors, Inc.
Chuck Harris - *Private Investor*Kinetic by Windstream
Kopcho's Sanitation, Inc.
KRS Properties L.L.C. - Karen Harris
Lichti Oil
Mogul's Transmission & Towing
North Printing & Office Supply

Olsson
Patina Studios
Pieper's Inc.
PTUSA
Renewed Horizons
Wal-Mart #350
York Area Chamber of Commerce
York Co. Health Coalition/Child Care Alliance
York County Visitors Bureau

INVESTMENT DRIVE



Silver+ (\$500 - \$999)

Aurora Cooperative Best Western Plus York Hotel & Conference Center

Cornerstone Insurance Group

CTEC AG

Farmers Cooperative Grand Central Foods, Inc.

Klute Inc.

Senator Mark Kolterman - Private Investor

Mid-America Vision Center Midwest PMS, LLC / Biegert Feeds Sapp Bros Petroleum Scott-Hourigan Co. Southwest Building, Inc.

Striv, Inc.

Svehla Law Offices, P.C. York Dental Associates York Equipment, Inc.



17-County Leadership Class

Silver (\$250 - \$499)

16th Street Car Wash Advance Services, Inc. Agri-Products, Inc. **AKRS Equipment**

Ameriprise Financial Services, Inc. Angle, Murphy & Campbell, P.C., L.L.O.

B & B on Sixth Baer's Furniture

Burnham Appraisal Company

C. Naber + Associates

Champion Home Builders, Inc.

Chief Construction

Conner Roofing Company Inc.

Critel Enterprises, L.L.C. Crystal Lake Foods, Inc. Dan's Construction, Inc. **Downtown Wellness Extreme Automotive** Gale's Welding Inc. Ginger Johnson L.L.C. Harlow Homes L.L.C.

Henderson Chamber of Commerce

Hitz Towing, Inc. I 80/81 Storage, Inc.

J & R Heating and Air Conditioning Jones Insurance Agency, Inc.

JW's Catering

Kerry's Restaurant & Catering, Inc.

Kings Glass

Kroy Industries, Inc. Lockridge Angus

Mainstay Communications

McCormick's Heating & Air Conditioning

McDonald's

Mesner Development Company

Mierau & Co., P.C. Moore-Built, Inc. **Noddle Companies** Northwestern Mutual Nutrition Services, Inc.

Paint Monkeys

Penner's Tire & Auto, Inc.

Progressive Chiropractic & Rehab Clinic

Runza Restaurant

Sampson Construction

Schoch Concrete Construction, Inc.

Self Storage of York

Skip's Automotive & Towing

Donald & Therese Swanson - Private Investor

The HairBenders Salon The Jewelers Vault L.L.C. **Tractor Supply Company Truck Center Companies Unite Private Networks**

Urgent Care & Family Medicine of York

Jean & Jack Vincent - Private Investor Wagner Decorating/Isaiah's Toy Box

Wendy's Western Edge York Animal Clinic York Country Club York County Title Co. York Farm Supply, L.L.C.

York Heating & Air Conditioning, Inc.

York Rotary Club

Bronze (\$100 - \$249)

Aflac - Jim Bellows Alpha Media

Beaver Creek Products, L.L.C.

Beins Storage, L.L.C. Blue Beacon Truck Wash Charlie's U-Save Pharmacy

Coldwell Banker - NHS Real Estate

Crossroads Awards & Gifts Dalyn Enterprises L.L.C. **Eakes Office Solutions** Edward Jones - Walter Byrne Epworth Village, Inc. Faller Landscape & Nursery Fillman Insurance Agency Fillman Law Office

Fitness Society Flood Communications Gana Trucking & Excavating Inc.

Ginny's Hallmark GoodyPop H & R Block

Hampton Inn

Henderson Health Care Services, Inc. **House Stars Cleaning Services**

Jackson Services, Inc.

Roberta (Bobbi) Janda - Private Investor

Janssen Ford of York Jimmy John's K-9 Kennel LLC K-Creek Farms, Inc. Kirby's School of Dance

Kirtsey's Clothing & Gift Boutique

Kroeker & Kroeker Insurance & Real Estate

Agency La Cocina

Lichti's Inc. Sales & Service Lincoln Creek Electric, L.L.C. McCarthy Holthus L.L.P. McLean Beef Inc. Metz Mortuary, Inc.

Miller Seed & Supply Company, Inc.

NJN Financial Group

Nebraska Department of Labor Nebraska Extension York County Neville Construction, L.L.C. Peterson's Petal Company

R & R Delivery Rasmussen Rentals

Region V Services

Stone Creek Event Center

The Quilt Basket **Tonniges Motors** Two More Ventures, Inc.

Uptown Storage

Wallingford Sign Co., Inc. Wessels Living History Farm

York Ace Hardware York Boot N Repair Inc York Chiropractic Center York Community Foundation

York Cosmetics

York County Corn Growers York Creekside Apartments York Family Dentistry York Sunrise Sertoma York Surgical Associates



WHAT IS ECONOMIC DEVELOPMENT?

Historically, economic development has been . . .

- Jobs Creation
- Recruiting large industries
- Sprawling out communities

YCDC IS NOT A TRADITIONAL **ECONOMIC DEVELOPMENT ORGANIZATION**

In today's world, you're not doing Economic Development correctly if you're not involved in . . .

- Business development, retention, expansions and recruitment
- Encouraging innovation and technology upgrades and entrepreneurial development
- Marketing the whole county business and talent
- Involved regionally
- Housing development

- Workforce development, retention and recruitment
- Community development
- Collaboration
- Legislative work
- Site Development
- Technical assistance

WHAT DO WE BRING TO THE TABLE?

- Data
- Website
- Training
- Connections
- Relationships
- Vision
- Marketing
 Grant Knowledge



What makes the Good Life the Good Life? Utilizing the 17 County Podcast series, YCDC has been sharing the hidden gems of rural life, the growing entrepreneurial opportunities, and sharing some of the most interesting stories in our county. Starting in 2020, YCDC released 33 podcast episodes which have reached listeners in seven states. This is part of our talent strategy.



Economic Development Week Training

Online training continues with out of state speakers



INVESTMENT DRIVE





Why Should You Join Or Increase Your Investment?

Our first priority is to retain and strenghten our existing businesses. This includes providing technical assistance, making connections to resources, actively working on housing, workforce, and daycare concerns. We have several goals and strategies we want to expand on.

- Continuation and Expansion of "Why York County" talent and storytelling initiatives
- An aggressive on-line, out-of-state talent recruitment marketing campaign
- Expanded financial project assistance, such as property options or business/housing assistance, additional due diligence
- Continue to add technology to benefit our business community

2021 5-year Strategic Plan

GORL: Increase number of quality housing units in York County. Why? According to the 2016 York County Housing Study, York County needs 588 units by 2025 county wide assuming a 1% growth rate per year. Half of those units need to be rental units, and range all income brackets.

Talent: Continue to develop, retain, and recruit talent to help meet York County businesses workforce needs (relates to talent strategies), and support quality of place initiatives

Business

- Ensure there is always controlled industrial land for expansion and recruitment possibilities
- Market available sites and buildings
- Continue providing technical assistance to York County businesses; which includes entrepreneurs, start-ups, expanding and transitioning businesses

Housing: Continue momentum in reaching housing goals as it relates to the housing study

organizational: Known as a high performing economic development organization making positive long-term impact

infrastructure: Support large scale infrastructure projects that benefit York County Support County

Of Special Note

- YCDC Projects resulted in more than \$60,000,000 in investment over the past 6 years.
- Large Business Projects this year: McLean Beef, Preferred Popcorn, & York Cold Storage Expansion
- Collaboration in York County Day Care Alliance, York County Heath Coalition, Southeast Nebraska Development District, York County educators, Nebraska Economic Developers Association (and Legislative Committee), Nebraska Housing Developers Association, National Rural Economic Developers Association & others.
- YCDC has received 3 International Economic Development Council Awards since 2015 including 2021 Multi-Media Video Promotion
- 48 new rental housing units, 7 purchase/rehab/resale units and now working on an owner-occupied rehab project that will do up to \$25,000 for around 20 units.
- Size Up | York County, a market analysis tool which is free to users of www.yorkdevco.com
- These programs and projects are only possible with our members!

YCDC at Work in 2021



Lisa receives Nebraska Economic Developer of the Year Award



YCDC received Multi-Media/Video Promotion Award from International Economic Development Council



York Cold Storage's expansion included updated equipment

York County Development Corporation continues an online ad campaign to highlight fun, jobs and life in York County.

















YCDC facilitated
Community Sector Briefings
throughout the year online
via Zoom and Facebook
to provide information
to the community.





York County Development Corporation

COMING TOGETHER TO GROW

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https://twitter.com/YorkNEDevCo